

Students will develop characteristics of a Virginia graduate to include critical thinking, creative thinking, collaboration, communication, citizenship and growth in order to demonstrate academic excellence.

Create a dynamic learning environment that promotes high student achievement, stimulates student engagement, supports staff creativity, ensures school safety, and reinforces positive staff and student relationships. Ensure the effective and efficient management of capital and human resources for the development and retention of high-quality staff, sustainable operations, and systems.

Increase engagement opportunities for families, school communities, and business partnerships.

Strategic Plan Indicators

Increase in student achievement as measured by the Virginia SOL assessments.

Increase of student achievement as measured by advanced proficiency rates on the English, Mathematics, and Science Virginia SOL assessments.

Increase in the overall graduation rate for all students.

Increase in the percentage of students meeting the criteria to be college and career ready as measured by the Virginia Profile of a Graduate.

Increase in the diversity of students in advanced courses that more closely reflects the demographics of Suffolk Public Schools.

Expanded options for academic and career development and programming to enhance student learning and experiences.

Decrease in the number of discipline referrals and unacceptable behavior.

Increase in student participation in extracurricular activities at the elementary and secondary levels.

Decrease in chronic absenteeism as measured by the VDOE standards.

Improved school safety procedures and protocols as measured by annual safety audits, student discipline, and climate surveys.

Decrease in incidents of bullying and cyberbullying each year.

Increase in the number of staff and student wellness and safety supports and programming.

Increase of positive studentteacher and staff interactions that support a culture of high student achievement, positive relationships, improved staff morale, and effective communication for the school community as measured by division climate surveys. Review of completed school facilities and maintenance projects for efficiency and cost effectiveness.

SPS Board Review of staff perceptions of morale as measured by the annual Climate Survey.

Increase in staff retention.

External audits of local, state, and federal financial operations.

Targeted professional learning and collaboration for all staff to support student achievement and division effectiveness as measured by division climate surveys. Increase in positive perceptions about SPS services as measured by climate surveys.

Increase in community participation in the Community Leadership Program.

Increase in the number of community and family engagements and participation as measured by digital interactions and in-person events.

Increase in community engagement and participation as measured by booster clubs, parent-teacher associations, advisory groups, and other indicators.

Expansion of stakeholder communication modalities and reach as measured by division, school information portals, and climate survey feedback.



Strategic Plan Indicator Monitoring



thinking, creative thinking, collaboration, communication, citizenship and growth in order to			2021- 2022	2022- 2023	202: 202
lemonstrate academic excellence.	T 11 1				202
	English		69%	72%	
Increase in student achievement as measured by the Virginia SOL assessments.	History		55%	60%	
	Math		62%	69%	
	Science		58% 10%	63%	
Increase of student achievement as measured by advanced proficiency rates on the English, Mathematics, and Science Virginia SOL assessments. English Math Science				11%	
				7%	
		2	5%	5%	
ncrease in the overall graduation rate for all students.		1	85%	88%	
Increase in the percentage of students meeting the criteria to be college and career ready as measured by the Virginia Profile of a Graduate.			78%	87%	
Increase in the diversity of students in advanced courses that more closely reflects the demographics of Suffolk Public Schools.	Female		60%	59%	
	Male		40%	41%	
	American Indian		<1%	1%	
	Asian		3%	2%	
	Black		53%	55%	
		an/Pacific Islander	<1%	<1%	
	Hispan	ic	6%	7%	
	White		37%	35%	
	Two O		6%	7%	
Expanded options for academic and career development and programming to enhance student learning and experiences.			†	82%	82
Goal #2: Create a dynamic learning environment that promotes high st	tudent a	chievement			
stimulates student engagement, supports staff creativity, ensures school safety, and reinforces			2021-	2022-	202
positive staff and student relationships.			2022	2023	20
Decrease in the number of discipline referrals and unacceptable behavior.			6,813	6,600	
Increase in student participation in extracurricular activities at the elementary and secondary levels.			+	1,737	
• • •					
Decrease in chronic absenteeism as measured by the VDOE standards.			27%	20%	
Improved school safety procedures and protocols as measured by annual safety audits, student discipline, and climate surveys.			†	84%	90
Decrease in incidents of bullying and cyberbullying each year.			35	55	
Increase in the number of staff and student wellness and safety supports and Staff Staff			†	1,135	
orogramming.		Students	†	7,561	
Increase of positive student-teacher and staff interactions that support a culture of high student achievement, positive relationships, improved staff morale, and effective communication for the school community as measured by division climate surveys.			68%	66%	65
Goal #3: Ensure the effective and efficient management of capital and human resources for the			2021-	2022-	202
development and retention of high-quality staff, sustainable operations, and systems.			2022	2023	202
Review of completed school facilities and maintenance projects for efficiency and cost effectiveness.			†	Completed	201
SPS Board Review of staff perceptions of morale as measured by the annual Climate Survey.			69%	69%	71
Increase in staff retention.			86%	84%	/1
External audits of local, state, and federal financial operations.			7 †		
Targeted professional learning and collaboration for all staff to support student achievement and				Completed	
division effectiveness as measured by division climate surveys.			78%	78%	78
Goal #4: Increase engagement opportunities for families, school communities, and business			2021-	2022-	202
partnerships.			2022	2023	20
Increase in positive perceptions about SPS services as measured by climate surveys.			68%	69%	71
Increase in community participation in the Community Leadership Program.			†	8	
Increase in the number of community and family engagements and participation as measured by digital interactions and in-person events.			†	31,193	
	PTA		†	50%	
ncrease in community engagement and participation as measured by booster				3070	
ncrease in community engagement and participation as measured by booster		sorv	+	67%	
ncrease in community engagement and participation as measured by booster clubs, parent-teacher associations, advisory groups, and other indicators. Expansion of stakeholder communication modalities and reach as measured by	Advi		† 80%	67% 78%	

† Data unavailable Data As Of 5/14/2024